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GOVERNANCE	POLICY STATEMENT	2	1 of 1

The PNOC Group shall work together with stakeholders, integrating social, economic, and environmental concerns into its business operations, to uplift the wellbeing and improve the lives of the Filipino people

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GOVERNANCE	OBJECTIVES	3	1 of 1

- 1. Create a hospitable social environment for PNOC's business operations by encouraging partnerships with stakeholders in the implementation of our CSR projects.
- 2. Ensure that transparency and adherence to ethical business standards are observed in the conduct of CSR activities.
- 3. Promote good corporate citizenship among company employees by involving them in CSR activities.

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GOVERNANCE	SCOPE	4	1 of 1

This policy applies to PNOC and all its subsidiaries and shall cover identified stakeholders. A subsidiary shall have its own CSR policy statement but should be aligned and anchored on the PNOC Group's CSR policy statement/policy. Each subsidiary shall formulate its own implementing rules and regulations (IRR) based on its specific project needs, working and social environment, business and social objectives. The CSR policies/IRR of the PNOC subsidiaries must be presented to the PNOC Board for its information.

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GOVERNANCE	GENERAL PRINCIPLES	5	1 of 1

The PNOC Group recognizes that good and effective CSR contributes to nation building.

- 1. CSR shall be integrated into PNOC's energy projects/business operations.
- 2. CSR programs shall give priority to areas where the PNOC Group operates and shall seek the active participation of host communities within or nearby communities.
- 3. CSR activities shall seek to make PNOC Group's projects and initiatives more socially acceptable.
- 4. CSR programs should contribute to the socio-economic development of the stakeholders.
- 5. PNOC shall work together with its stakeholders to address their expectations, nature of interests, and concerns.
- 6. PNOC shall implement key strategies and activities to build relationships and prevent conflict, resolve existing conflicts, and ensure reconciliation with affected stakeholders.

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GOVERNANCE	IMPLEMENTATION FRAMEWORK	6	1 of 1

- 1. Identify opportunities, issues and threats related to the Company's presence in the community.
- 2. Develop a CSR Strategy: Identify CSR programs and activities that can help maximize social and economic impact of PNOC Group's CSR projects and activities.
- 3. Develop and implement CSR programs.
- 4. Measure, evaluate and monitor impact of CSR programs and activities.