PHILIPPINE NATIONAL OIL COMPANY



Pursuant to the By-laws of PNOC and its Manual of Corporate Governance, which provide that regular meetings of the Governing Board of Directors shall be held every second Friday of the month, unless called or set on a different date per notice of the Corporate Secretary on instruction of the Board, the Board meetings for the year 2021 were scheduled on the following dates:

Schedule of Regular Meeting	Actual Date of Board Meeting
8 January 2021	29 January 2020 regular
12 February 2021	24 February 2020 special
	26 February 2021 regular
12 March 2021	29 March 2021 regular
9 April 2021	30 April 2021 regular
14 May 2021	17 May 2021 regular
11 June 2021	4 June 2021 regular
9 July 2021	9 July 2021 regular
13 August 2021	None
10 September 2021	3 September 2021 special
	27 September 2021 regular
8 October 2021	11 October 2021 special
	20 October 2021 special
12 November 2021	11 November 2021 special
10 December 2021	None
Total Scheduled Board meetings: 12	
Total Actual Board meetings: 13	
Percentage: 108.33%	